# Directory as at 31 March 2018

## **Trustees**

CHAIRMAN Mr C T Sanders
DEPUTY CHAIRMAN Mr A J Bateman
TRUSTEES Mrs J M Bannon

Mrs B J Taranaki, QSM JP

Mr G G Scaramuzza

Mr R A Reid

Secretary/Treasurer Mrs S J Davies

PO Box 34 Te Awamutu

Bankers Westpac

Alexandra Street Te Awamutu

**Solicitors** Kevin Jaffe

Simpson Grierson

Auckland

**Accountants** gfa Chartered Accountants Ltd

242 Bank Street Te Awamutu

**Auditors** FINNZ Chartered Accountants

80 Market Street Te Awamutu

# Chairman's Report

To the Beneficiaries (Connected Consumers):

It is my privilege to report on the activities of the Waipa Networks Trust for the year ended 31 March 2018.

# **Waipa Networks Trust**

The Trust holds on your behalf 7.2 million shares in Waipa Networks Limited.

Under this collective form of ownership only the Trust can sell the shares. However, the advantage to you is that the Company is directed and controlled to benefit Connected Consumers.

Any surplus Trust funds can only be reinvested in the Company, distributed to Connected Consumers or used for energy efficiency projects.

This contrasts with a private ownership structure (as occurs in several larger power companies in New Zealand) in which a company is managed so as to maximise profits to pay high dividends to often out-of-the-region or even overseas shareholders.

Trust ownership of our network company therefore ensures the economic benefits and potential can stay in the region.

#### **Trust Functions**

As the single shareholder, our Trust has some very important functions:

- 1 The Trust appoints the Directors and monitors their performance.
- 2 Each year the Trust determines with the Company a Statement of Corporate Intent that includes a three year projection of performance indicators.
- At this time of the year the Trust reports, publicly, on the Company's previous year's performance, taking into account the Corporate Intent performance 'benchmarks' agreed to a year earlier.

Strategically, the Trustees have an important duty to act as a diligent shareholder.

Our role includes being fully aware of the strategic, long term, likely value of the Company to its shareholders.

Taking this into account, the Trustees can exercise voting powers in respect of any matters proposed by the Company that affect either the level of the shareholding or that propose modifications of the rights of shareholders. For example, the Trustees are required, at intervals of no more than five years, to prepare a report considering proposals and available options for the future ownership of shares; make decisions on merger proposals; and decide upon any other Company recommendations to alter the capital structure.

Other than these powers and duties, the Trustees have no power, authority or discretion to participate in the day to day management or operation of the Company.

# **Trustees of the Waipa Networks Trust**

The Trustees of Waipa Networks Trust at 31 March 2018 were Craig Sanders (Chairman), Andrew Bateman (Deputy Chairman), Judy Bannon, Barbara Taranaki (QSM JP), Joe Scaramuzza, and Ashley Reid.

The triennial Election of Trustees took place in 2015. The next Election of Trustees is scheduled to take place in 2018.

## Trust Performance 2017 - 18

#### Annual Plan 2017 - 2018

The Trust met all its objectives concerning accountability to its Beneficiaries and financial forecasts outlined in the Annual Plan for the 2017-2018 year.

# Financial Review of the Trust (excluding the value of the shareholding in Waipa Networks Ltd)

The Financial Statements attached to this Report form part of, and should be read in conjunction with this Report.

The movement in cash flows over the year has been as follows:

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Balance 31 March 2018	\$159,752
Loan to Waipa Networks Ltd	3,092,489
Purchase of property, plant and equipment	1,012
Less: Payments to suppliers and employees	204,595
Plus: Interest received	150,775
Cash & cash equivalents 1 April 2017	\$3,307,073

The book value of the 7.2 million shares held by the Trustees at 31 March 2018 based on the shareholders funds value in the Financial Statements of Waipa Networks Ltd was \$127,751,340 (2017 \$122,360,743).

The audited Financial Statements of Waipa Networks Trust for the year ended 31 March 2018 are available for your inspection on the Trust website <a href="https://www.waipanetworkstrust.co.nz">www.waipanetworkstrust.co.nz</a> and at the office of the Company (240 Harrison Drive, Te Awamutu).

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# **Guidelines on Access for Beneficiaries to Meetings and Information**

The Trust in the 2015/16 year formally updated the above mentioned Guidelines, copies of which are available on our website or upon request to the Trust Secretary.

The Guidelines promote accountability by the Trust to its Beneficiaries and ensure that clear and transparent procedures are in place to enable Beneficiaries to attend Trust meetings, have access to Trust information, and access to a complaints process if they are unhappy.

#### Dividend

The Trust's operation costs continue to be funded from investment earnings and reserves, with no dividend being sought from its wholly owned company Waipa Networks Ltd.

#### **Company Performance 2017/18**

#### **Directors of Waipa Networks Ltd**

Jeff Williams and Bob Western were required to retire by rotation at the 2017 Annual General Meeting of the Company. The Trustees re-appointed Jeff Williams for a further term and Bob Western retired.

The Trustees appointed two new Directors; Jonathan Kay and Simon Fleisher in May and June 2017 respectively.

The previous Chair, Diane Reed resigned from the Board effective August 2017.

The Directors of Waipa Networks Limited at 31 March 2018 were Richard Francis (Chairman), Jeff Williams (Deputy Chairman), Keith Goodall, Jonathan Kay, and Simon Fleisher.

#### **Special Discounts**

The Trust, through the Statement of Corporate Intent, agreed to the Company introducing a discount/rebate regime commencing on 1 April 2001.

In the financial year ended 31 March 2018 the Company granted special discounts amounting to \$5,025,917 to Connected Consumers. Special discounts for the seventeen year period 1 April 2001 to 31 March 2018 amount to \$71,545,491.

# **Performance Measures of Waipa Networks Limited**

Under Section 44 of the Energy Companies Act 1992, the Company is required to report its performance against targets set out in the Statement of Corporate Intent for the year. The performance of the business for the year ended 31 March 2018 is as follows:

Financial performance indicators	Target	Actual (2018)	Actual (2017)
Profit before interest expenses and tax as a percentage of total assets	4.70%	5.01%	9.12%
Profit after tax as a percentage of equity	4.70%	4.31%	12.97%
Equity as a percentage of total assets	55.00%	60.07%	59.83%
Efficiency performance measures:			
Maintenance costs per electricity customer	\$170	\$173	\$165
Operational expenditure per electricity customer	\$90	\$85	\$85
Energy delivery efficiency performance measures			
Loss ratio	6.50%	5.09%	5.45%
Network reliability performance measures			
Faults per 100km lines (11kV)	10.8	11.0	11.5
SAIDI (average minutes per customer)	214	217	204
SAIFI (average interruptions per customer)	2.28	1.81	1.86
Staff Safety			
Lost time work accidents per 100 employees	0.0	8.7	8.8
Total hours lost per annum	0	504	1,206
Percentage of hours lost per annum	0.00%	0.47%	1.15%

#### **Waikato Networks Ltd (Formally Ultrafast Fibre Limited)**

The Company is a 15% shareholder in Waikato Networks Limited (WNL) which completed the construction of a fibre optic network in the central North Island in February 2016.

During this financial year, the Company committed to its share of funding a further fibre optic network expansion (UFB2). This aims to add another 26,770 premises throughout the central North Island once completed.

The business continues to build connection numbers, improve cashflow and, ultimately increase profitability. To the end of the current financial year, UFF exceeded budgeted EBITDA by \$1.2M, bearing in mind that cashflow is focused on investing in network build and garnering new connections from residential households.

UFF now has over 96,000 connected customers or about 48.0% of premises that have fibre optic services available, an increase of more than 23,000 or 31.0% for the year.

Waipa Networks Ltd. 2018 Annual Report.

# **Acknowledgements**

The Company financial performance continues to be strong with good customer growth and network development. We are extremely pleased to have maintained our position amongst the lowest lines charges in the country. The Trust would once again like to recognise the ongoing effort of the Company Board and Staff.

Other significant achievements of the Company this year included the increase of their investment in Waikato Networks Ltd for its share in the fibre optic network expansion (UFB2). Waikato Networks Ltd continues to build connection numbers, improve cashflow, and increase profitability.

During the year we had some changes in Directors of the Company with long-serving Directors Diane Reed and Bob Western departing their Directorships and Jonathan Kay and Simon Fleisher being appointed as new Directors. The Trustees wish to thank Diane Reed and Bob Western for their service and dedication over numerous years.

Rapid advancements in technology, such as, Solar Panels, battery storage and electric vehicles present great opportunities for the Company, Trust, and our Beneficiaries. We look forward to an exciting future embracing these opportunities.

The Trust has continued to use our website <u>www.waipanetworkstrust.co.nz</u> to improve the availability of information.

On behalf of the Trustees, I would like to thank Sarah for another year of dedication to the Secretary/Treasurer role. Thank you to my fellow trustees for the privilege of being their Chairman.

We look forward to continue to work positively on behalf of you, our beneficiaries.

# CRAIG SANDERS, CHAIRMAN WAIPA NETWORKS TRUST